Senior Staff Pension Scheme Annual Report & Accounts

for the year ended 31st December 2019



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Trustee report

Introduction

The Trustee presents its annual report on the Cambridge University Press Senior Staff Pension Scheme (the "Scheme"), together with the investment report, actuary's statements, auditors' report and statements, and audited financial accounts for the year ended 31 December 2019.

Nature of the Scheme

The Scheme is a defined benefit scheme which provides retirement and death benefits for all eligible senior permanent employees of the Press (as defined below).

The principal employer of the Scheme (and the sole participating and statutory employer) is the Chancellor, Masters and Scholars of the University of Cambridge. The Syndicate of the Press of the University of Cambridge (the "Press") acts on behalf of the University in relation to the Scheme.

The Cambridge University Press Senior Staff Pension Scheme was originally established under irrevocable trusts with effect from 31 July 1975. The operation of the Scheme is governed by rules adopted on 12 February 2014, as subsequently amended (the "Rules"). It is not contracted-out of the State Second Pension Scheme (S2P).

IMPORTANT: This report gives a broad summary of the position in relation to the Scheme. The legal position, including benefit entitlements for members, is governed by legislation and the formal governing documents for the Scheme (including the Rules mentioned above). If there is any discrepancy between this report and either legislation or the formal governing documents then the legislation and the formal governing documents will prevail. No benefit entitlement arises from this report and no member should rely on this report to take any decision about their benefits.

The Scheme is registered with HM Revenue and Customs as a registered pension scheme for the purposes of Chapter 2 Part IV of the Finance Act 2004.

Additional Voluntary Contributions ("AVCs") paid by members do not secure additional pensionable service under the Scheme. These contributions are invested with the Prudential Assurance Society in the name of the individual contributor. Each contributor receives annually a personal benefit statement. When an AVC fund generated by such contributions reaches maturity on the retirement or death of the member, it may be used to provide either an additional pension or a cash sum, or a combination of both.

Management of the Scheme

The Scheme is managed by a Trustee company called Press SSPS Limited.

Under the Trustee's articles of association the Press has the power to remove from or appoint any director of the Trustee to their office, subject to the requirements of the Pensions Act 2004 (which requires arrangements to be put in place allowing for at least one-third of the total number of directors of the Trustee Company to be nominated by members of the Scheme).

The following list shows the names of the Trustee Directors who served during the year. The list is split between Press nominated and member nominated.

Name	Press/membernominated	Date term expires
Simon Baynes Limited represented by Simon Baynes	Press	
Catherine Armor	Press	
Stanley Webster	Press	
James Berry	Member nominated	18 September 2021
Philip Meyler	Member nominated	5 June 2024

Changes in Rules

There were no changes to the Rules in 2019.

Trustee meetings

Trustee meetings are normally held quarterly.

The Trustee of the SSPS, together with the trustee of the CPF, also meet jointly.

Terms of reference for the management of joint meetings and decision making processes were signed on 17 February 2015, which make clear that all decisions in relation to investment for the SSPS are made solely by Trustee of the SSPS.

The main purpose of the joint meetings is to discuss common business and other matters relevant to the SSPS and CPF, and to consider investment issues in the round.

Trustee's responsibilities

The financial statements, which are prepared in accordance with UK Generally Accepted Accounting Practice, including the Financial Reporting Standard applicable in the UK (FRS 102) are the responsibility of the Trustee. Pension scheme regulations require, and the Trustee is responsible for ensuring, that those financial statements:

- show a true and fair view of the financial transactions of the Scheme during the Scheme year and of the amount and disposition at the end of the Scheme year of its assets and liabilities, other than liabilities to pay pensions and benefits after the end of the Scheme year; and
- contain the information specified in Regulation 3A of the Occupational Pension Schemes (Requirement to obtain Audited Accounts and a Statement from the Auditor) Regulations 1996, including making a statement whether the financial statements have been prepared in accordance with the relevant financial reporting framework applicable to occupational pension schemes.

In discharging the above responsibilities, the Trustee is responsible for selecting suitable accounting policies, to be applied consistently, making any estimates and judgments on a prudent and reasonable basis, and for the preparation of the financial statements on a going concern basis unless it is inappropriate to presume that the Scheme will not be wound up.

The Trustee are also responsible for making available certain other information about the Scheme in the form of an Annual Report.

The Trustee also has a general responsibility for ensuring that adequate accounting records are kept and for taking such steps as are reasonably open to them to safeguard the assets of the Scheme and to prevent and detect fraud and other irregularities, including the maintenance of an appropriate system of internal control.

The Trustee is responsible under pensions legislation for preparing, maintaining and from time to time reviewing and if necessary revising a schedule of contributions showing the rates of contributions payable towards the Scheme by or on behalf of the employer and the active members of the Scheme and the dates on or before which such

contributions are to be paid. The Trustee is also responsible for keeping records in respect of contributions received in respect of any active member of the Scheme and for adopting risk-based processes to monitor whether contributions are made to the Scheme by the employer in accordance with the schedule of contributions. Where breaches of the schedule occur, the Trustee is required by the Pensions Acts 1995 and 2004 to consider making reports to The Pensions Regulator and the members.

Advisers and service providers

Name	Advice/service provided
Mr Keith Williams FIA, First Actuarial LLP	Actuarial
Crowe U.K. LLP	Auditing of accounts
Barclays Bank PLC	Banking
Addleshaw Goddard LLP	Legal
Barnett Waddingham LLP	Investment fund advice
Baillie Gifford Life Ltd	Fund management
Barings Investment Management Ltd	Fund management
Legal & General Investment Management	Fund management
CBRE	Fund management
Hermes	Fund management
Apollo	Fund management

Scheme administration

The day-to-day administration of the Scheme was provided throughout 2019 by the University of Cambridge Pensions Office led by Sue Curryer, Head of Pensions Administration. Mr Kevin Taylor remained as Scheme Administrator, responsible for organising Trustee meetings and managing liaison between Trustee, Press, University and advisers.

The contact address for general and benefit enquiries is: University of Cambridge Pensions Office, Greenwich House, Madingley Rise, Madingley Road, Cambridge CB3 0TX; Email address: pensionsonline@admin.cam.ac.uk

Transfer values

Transfer values are accepted at the discretion of the Trustee for contributing members and are applied to awarding additional pensionable service.

All cash equivalents (transfer values) paid during the year were calculated and verified in the manner required by regulations issued under the Pension Schemes Act 1993. There are no discretionary benefits included in cash equivalent transfer values. A revised basis for calculating transfer values was adopted on 7 March 2017 following recommendations from the Fund actuary following the completion of the triennial valuation.

Increases in pension benefits

Both pensions in payment and deferred pensions were increased from 1 January 2019 by a minimum 3.3% increase, as the actual increase in the Retail Price Index for the period October 2017 to October 2018 was 3.3%. The increases were in accordance with the Scheme rules.

Scheme membership

The total membership of the Scheme was 110 at 31 December 2019. The breakdown of this total, showing the movement between categories of members since the previous year, is:

	2019	2018
Active members		
Number at start of period	3	4
Transfers to deferred	-	-
Transfers to pensioners	-	-1
Number at end of period	3	3
Deferred members		
Number at start of period	12	13
Transfers from active membership	-	-
Transferred-out	-1	-
Brought into payment	-1	-1
Number at end of period	10	12
Pensioners		
Number at start of period	86	85
Transfers from active - membership	-	1
Deferred into payment	1	1
Died	-2	-1
Number at end of period	85	86
Dependants in payment		
Number at start of period	11	11
New dependants	1	-
Dependant child pension ceased	-	-
Died	-	-
Number at end of period	12	11
Total membership	110	112

Financial development of the Scheme

The audited financial accounts on pages 23 to 32 of this report show that the value of the Scheme's assets increased by £8.9 million to £94 million. The increase was comprised of investment returns of £12.5 million, less net outgoings from dealing with members of £3.6 million. These accounts have been prepared and audited in accordance with regulations made under s41(1) and (6) of the Pensions Act 1995. The Trustee's responsibilities in relation to the financial accounts are set out on page 3.

The Scheme, like other pension funds, is mainly concerned with long-term results. Short-term movements in capital values, up or down, are of limited relevance, when considering pension liabilities many years ahead. On a longer-term view of the past three years, the return on the Scheme's assets has exceeded both prices and earnings inflation.

The Trustee has considered the nature, disposition, marketability, security and valuation of the Fund's investments and considers them to be appropriate relative to the reasons for holding each class of investment.

The remaining investments (approx. 0.6%) are with Prudential (Members' funds) and interest-bearing deposits. No part

of the PIV is invested in Cambridge University Press or the University of Cambridge.

Actuarial position

The most recent triennial actuarial valuation was carried out as at 1 January 2019 in a report dated 26 February 2019. The results of the valuation showed that the market value of the assets at £84.6m was 84.6% of the technical provisions of £100.0m and consequently a new recovery plan is being discussed with the Employer throughout 2019 to address the deficit within the Regulator's agreed triennial timeframe, aiming to agree a revised Schedule of Contributions in November 2019, which will include contributions in respect of continuing accrual. In addition, the Press continues to pay all Scheme administration costs and PPF levies.

The Scheme Actuary's valuation report indicated that at 1 January 2019 the assets of the Scheme should be sufficient to support approximately 49% of its liabilities if it became necessary to buy out members' benefits with an insurer, in the event of the Scheme winding-up. The valuation for Pension Protection Fund (the "PPF") purposes (pursuant to section 179 of Pensions Act 2004) showed a funding level of 79%. This means that as at the valuation date of 1 January 2019 the assets of the Scheme would not have been sufficient, if the Scheme were to be wound up in circumstances where the University was unable to make good the full funding shortfall, to provide benefits whose value exceeds the PPF levels of compensation.

Further information about the significant actuarial assumptions made, and the method used, to calculate the actuarial valuations can be found in the Report on Actuarial Liabilities on page 12

During 2019 the Press paid deficit recovery contributions of £191,666.67 per month totalling £2,300,000 pa, on top of the normal contributions. This was in accordance with the Schedule of Contributions dated 11 December 2019.

Investment Objectives and Strategies

The Trustee's main investment objectives are:

- That the Scheme should be able to meet benefit payments as they fall due, by maintaining an adequate level of funding for members' benefits. The benefit payments payable are defined by the Scheme's Trust Deed and Rules. The Scheme's assets are held by the Trustee for this purpose.
- That the Scheme's funding position (i.e. value of its assets relative to the assessed value of its liabilities) should remain at an appropriate level.

The Trustee is aware that there are various measures of funding and have given due weight to those considered most relevant to the Scheme. In particular, the Trustee has taken into account the funding requirements detailed in the Occupational Pension Schemes (Scheme Funding) Regulations 2005.

The Cambridge University Press Joint Trustee boards have taken advice on the suitability of both the Scheme and Contributory Pension Fund ("CPF") investments in light of the liability profiles of both schemes.

The Scheme's assets are invested in pooled funds managed by the Scheme's investment managers.

The Scheme invests primarily in the following asset classes: equities, diversified growth funds ("DGFs"), multi asset credit, and UK property. The Trustee Boards believe that by diversifying appropriately across both asset classes and investment managers, the risk from individual securities is minimised. The majority of the funds the Scheme invests in deal on a daily or weekly basis.

Safekeeping of the physical assets underlying the pooled funds is performed by the custodians appointed by the investment managers.

The Scheme does not invest in any employer-related investments.

Statement of Investment Principles

The Trustee is required under The Occupational Pension Schemes (Investment) Regulations 2005 to prepare and maintain a Statement of Investment Principles as described by Section 35 of the Pensions Act 1995. A statement has been prepared in accordance with these regulations, approved by the Trustee. A copy of the statement may be obtained from the Secretary to the Trustee at the administration office.

The Trustee aims to be a responsible investor in a manner which is consistent with its investment objectives and legal duties, believing this approach to protect and to enhance the value of the Scheme's assets. The Trustee therefore expects its investment managers to integrate material extra-financial factors (such as corporate, environmental, social, governance and ethical considerations) into the selection, retention and realisation of the Scheme's investments;

to give appropriate weight to such extra-financial factors in the monitoring of the policies and practices of current and potential investee companies;

to follow good practice themselves;

to encourage good practice in investee companies, including where feasible by the exercise of voting rights attaching to the Scheme's investments;

to consider collaboration with others, as permitted by relevant legal and regulatory codes, where collaboration is likely to be the most effective mechanism for encouraging issues to be addressed;

to choose the investment which seems best to reflect material extra-financial factors if there is a choice to be made between two or more investments with identical financial properties.

Environmental, Social and Governance ("ESG")

The Trustee believes that Environmental, Social and Governance ("ESG") factors are financially material - that is, they have the potential to impact the value of the members' investments from time-to-time.

The Trustee takes these factors into account, alongside other factors, in their decisions in relation to the selection, retention and realisation of the Fund 's investments.

Given the Fund remains open to accrual and the objective to fund future member benefits from the Fund's assets as they fall due, the Trustee has a long-term time horizon over which it takes into account the financial materiality of ESG factors (including, but not limited to, climate change). The Trustee appreciates that the method of incorporating ESG in the investment strategy and process will differ between asset classes.

The Trustee has reviewed the approach to ESG of all of the managers taking into account UNPRI scores where appropriate. The Trustee is comfortable that the funds currently invested in by the Fund are managed in accordance with their views on financially material factors. This position is monitored periodically, at least annually. As part of the monitoring process the Trustee is provided with quarterly updates on governance and engagement activities of the managers and input from the investment advisors on ESG matters. The Trustee has the opportunity to meet the managers and question them on policies.

Stewardship - Voting and Engagement

The Trustee has taken into consideration the Financial Reporting Council's UK Stewardship Code, and is supportive of the Code. However, the Trustee cannot usually directly influence the managers' policies on the exercise of investment rights where the Trustee holds assets in pooled funds. This is due to the nature of these investments.

The Trustee understands that investment rights (including voting rights) will be exercised by the investment managers in line with the investment managers' general policies on corporate governance, which reflect the recommendations of the Code, and which are provided to the Trustee from time to time, taking into account the financial interests of the beneficiaries. The Trustee also expects managers to engage with companies in relation to ESG matters. The Trustee is comfortable with the fund managers' strategies and processes for exercising rights and conducting engagement activities, and specifically that they attempt to maximise shareholder value as a long-term investor. The Trustee does not undertake engagement activities itself.

The Trustee regularly reviews the continuing suitability of the appointed managers and takes advice from their Investment Consultant with regard to any changes. This advice includes consideration of broader stewardship matters and the exercise of voting rights by the appointed managers.

Policy for taking into account non-financial matters

The Trustee does not consider any non-financial matters when constructing the investment strategy and/or when selecting or reviewing fund managers. The Trustee does not expect their managers to consider any non-financial factors in the selection, retention and realisation of underlying holdings in the pooled funds.

Strategy as at 31 December 2019

At the end of 2019 the Scheme's assets were invested in nine funds with six asset managers, as was the case in 31 December 2018. The Scheme invests in four funds with Legal and General Investment Management ("LGIM") and in one fund each with Baillie Gifford, Barings Asset Management ("Barings"), CBRE, Hermes Investment Management, and Apollo Global Management.

The table below shows the Scheme's investment strategy and broad allocation of assets as at 31 December 2019.

Manager	Asset Class	Allocation	Investment Objective
	UK Equities	12%	To provide a combination of income and growth by tracking the performance of the FTSE All-Share Index
	Unhedged overseas equities	10%	To track the FTSE All World (ex UK) Index to within +/- 0.5% p.a. for two out of three years
LGIM	Hedged overseas equities	10%	To track the FTSE All World (ex UK) – GBP Hedged Index to within +/- 0.5% p.a. for two out of three years
	Emerging market equities	5%	To track the FTSE All World Emerging Markets Index to within +/- 1.5% p.a. for two out of three years
Baillie Gifford	Diversified Growth Fund	20%	To outperform the UK Base Rate by 3.5% p.a. after fees, over rolling five year periods
Barings	Diversified Growth Fund	15%	To outperform 3 month Sterling LIBOR by 4% p.a. after fees
CBRE	Property	8%	To out-perform the benchmark (a composite of AREF/IPD QPFI All Balanced Property Fund Index) by 0.5% p.a. gross of fees
Hermes	Multi Asset Credit	10%	To generate a high level of income by primarily investing in a diversified portfolio of credit securities including investment grade bonds, high yield bonds, credit default swaps and money market securities (including commercial bank loans) while exhibiting lower volatility relative to the global high yield market
Apollo	Multi Asset Credit	10%	To outperform the LIBOR by 6-8% pa before fees (equivalent to 5.2 – 7.2% pa after fees)
	Total	100%	

This strategy is implemented through investments in pooled funds. The investment managers and AVC providers are authorised and regulated by the Financial Conduct Authority, the Central Bank of Ireland or the U.S. Securities and Exchange Commission.

Performance to 31 December 2019

Over the course of 2019, the Scheme's investment portfolio returned 14.2%. Performance over the three years to 31 December 2019 was 6.9 % p.a.

At the time of approval of the financial statements, the COVID19 virus continues to develop and has had a significant negative impact on investment values post year end. The long-term impact on investment values is currently unknown and the Trustee will continue to monitor the situation.

The table below gives the performance of the individual funds over periods to 31 December 2019. Performance is shown after the deduction of fees with the exception of L&G and CBRE whose performance are shown before the deduction of fees.

LGIM	1 year (%)	3 year (% p.a.)	5 year (% p.a.)
UK Equities	19.2	7	7.7
FTSE All-Share Index	19.2	6.9	7.5
Unhedged overseas equities	23.4	10.9	13.4
FTSE All World (ex UK) Index	23.3	10.8	13.4
Hedged overseas equities	26.4	11.5	8.9
FTSE All World (ex UK) – GBP Hedged Index	26.3	11.4	8.9
Emerging market equities	15.6	8.9	9.3
FSTE All World Emerging Index	15.6	8.8	9.2
Baillie Gifford	1 year (%)	3 year (% p.a.)	5 year (% p.a.)
Diversified Growth Fund	11.9	4.5	4.4
Bank of England Base Rate + 3.5% pa	4.3	4.1	4
Barings	1 year (%)	3 year (% p.a.)	5 year (% p.a.)
Diversified Growth Fund	12	4.7	4.2
3 month Sterling LIBOR + 4.0% pa	4.8	4.6	4.6
CBRE	1 year (%)	3 year (% p.a.)	5 year (% p.a.)
Property	0.4	5.9	6.4
AREF/IPD QPFI All Balanced Property Fund Index Composite	1.6	6	6.6
Hermes	1 year (%)	From inception (14 February 2018) (% p.a.)	
Multi Asset Credit	11.6	3.9	
Bank of America Merrill Lynch High Yield Credit Index	12.3	5	
Apollo	1 year (%)	From inception (1 June 2018) (% p.a.)	
Multi Asset Credit	7.8	4.5	
LIBOR + 5.2% pa	6.1	6	

Covid 19 pandemic

On 11 March 2020, Covid-19 was declared a pandemic by the World Health Organisation. This has resulted on worldwide restrictions on travel, government fiscal stimulus and extreme financial market volatility.

The impact on the Scheme is unquantifiable at this stage in relation to the effects of the principal employers business, future contributions and the valuation of investments.

The Trustee, in close consultation with its advisors, is keeping the situation under review.

Disputes and queries

Members of pension schemes have statutory rights to ensure that complaints, queries and problems concerning pension rights are properly resolved.

To facilitate this process, the Trustee has established an Internal Disputes Resolution Procedure which is published in the Members' Booklet. Basically, in the first instance, members are expected to take up matters informally with the Scheme Administrator. If the matter remains unresolved then a 2 stage process is in place whereby your complaint will first be considered by the Scheme Administrator and subsequently by the Trustee if no resolution has proved possible.

If the problem remains unresolved, members then have the facility to refer the matter to the Pensions Ombudsman. The Pensions Ombudsman can be contacted at 10 South Colonnade, Canary Wharf, E14 4PU.

The statutory body responsible for the regulation of pension schemes in the United Kingdom is The Pensions Regulator (TPR) and can be contacted at Napier House, Trafalgar Place, Brighton, East Sussex BN1 4DW.

Further information

For information about the Scheme generally, further information about resolving disputes, or requests for benefit calculations please contact Pensions Administration, Greenwich House, Madingley Road, Cambridge, CB3 0TX. E-mail address: pensionsonline@admin.cam.ac.uk.

A number of documents about the Scheme are also available on request and can be supplied in electronic or hard copy form, and include the:

- Statement of Investment Principles. This explains how the Trustee directors invest the Scheme.
- Recovery Plan. This explains how the funding shortfall is being met.
- Actuarial Valuation Report (Triennial). This is the full report of the Actuary on the valuation as at 1 January 2016.
- Members' Booklet.

The Trustee Report, the Report of Actuarial Liabilities, and the Investment Adviser commentary were approved by the Trustee and signed on their behalf by:

SIMON BAYNES Chairman of the Trustee

Date: 10 June 2020

Investment Adviser Commentary

Samon MC Bayes

Economic and market conditions to 31 December 2019

Economic environment

Over the 12 months to 31 December 2019, almost all asset classes produced strong returns. Bond yields fell to all-time lows and equities produced their best performance since 2009 as looser monetary policy and renewed optimism regarding the US-China trade war and Brexit provided a boost to markets. However, as in 2009, strong equity performance was partially a result of a rebound following negative performance over the preceding year.

Global growth had slowed sharply in the second half of 2018 and continued to struggle throughout 2019. The IMF downgraded its estimate of global growth in 2019 from 3.7% in its October 2018 report to 3.0% one year later, the slowest rate of expansion since 2009. Multiple indicators of Chinese growth also fell sharply, leading the Government to embark on a fresh round of stimulus to support the economy. The official GDP growth rate fell to its lowest level since 1992.

In the months leading up to 2019 markets had fallen sharply on the fear that continuing rate rises would exacerbate slowing growth and tip the US economy into recession. Jerome Powell, Chair of the Federal Reserve ("the Fed"), provided relief when he announced his decision to pause any planned rate rises in a January speech. Moreover, at its March meeting the Fed further acknowledged the changing economic environment, downgrading its outlook for 2019 from two rate rises to none. By the June 2019 meeting, the Fed was indicating that its next move was more likely to be a cut in rates than a rise and in August 2019 it cut rates for the first time since 2008. This was followed by two further rate cuts in September and October 2019.

The European Central Bank ("ECB") also loosened monetary policy as the Eurozone economy continued to deteriorate. Mario Draghi announced that asset purchases of €20bn per month would resume in November 2019 and continue until inflation expectations come sufficiently close to 2%. The ECB had previously ended asset purchases in December 2018.

The adjustment to the expected path of future rate changes from rises to cuts meant that bond yields fell around the world. UK Gilt, US Treasury and German Bund yields, among others, fell to new all-time lows. In Germany the entire yield curve moved into negative territory, with even the longest German Bunds (30 years) yielding -0.1% at the end of the September 2019.

Trade tensions between the US and China escalated throughout the period, contributing to two sharp falls in markets during the year. Both instances began with a breakdown in talks between the two countries, followed by new tariffs from both sides. This led to falling markets in May, and again in August, which ended with a resumption of talks, allowing stocks to recover in the following months. Tariff levels continued to rise throughout the year and by the end of the period the average tariff levied by each side on the others exports had risen past 20%, up from less than 10% in mid-2018. Moreover the trade war continued to broaden with both countries utilising non-tariff instruments. On 6 August the US declared China a currency manipulator and in September China allowed its currency to depreciate so that 7 Yuan was worth less than 1 US Dollar for the first time since 2008. In October markets staged a stronger rally as speculation mounted that a "Phase One" agreement which would partially reduce some tariffs was nearing agreement. This would mark the first de-escalation in the US-China Trade War and is due to be signed on 15 January 2020.

In the UK, the year was dominated by the Brexit negotiations. Theresa May extended the UK's membership of the EU by six months as she was unable to pass her Withdrawal Agreement Bill. The EU elections resulted in the Conservative Party's worst ever national electoral performance and Theresa May's replacement by Boris Johnson. The new Government was able to agree an updated version of the Withdrawal Agreement, but remained unable to pass it through the Commons. This resulted in a further extension to 31 January 2020, and a general election on 12 December 2019. Boris Johnson led the Conservative Party to the UK's largest parliamentary majority since 2001 and the passage of the new Withdrawal Agreement through the House of Commons on 20 December 2019.

The 12 months to 31 December 2019 saw the US and Eurozone loosen monetary policy:

- The European Central Bank kept its main lending rate at 0.0% throughout the period. However in September 2019 it cut one of its other rates (the deposit facility rate) from -0.4% to -0.5%, the bank's first cut since 2016.
- The Bank of England maintained the base rate at 0.75% throughout the period. UK CPI continued to fall over the period, from 2.1% in December 2018 to 1.3% in December 2019.
- The Federal Reserve loosened monetary policy with three rate cuts over the 12 months to 31 December 2019. At the end of the period the Federal Funds Rate was set within the range 1.50% to 1.75%. The Fed initially reduced its balance sheet over the period, shrinking its assets by around \$298 billion. However, the size of the balance sheet reductions bottomed-out at the end of August and rose by \$406 billion during the final third of the year as the Fed intervened to provide short-term liquidity to the US financial system.

Market performance

Against this backdrop, market returns from traditional asset classes were largely positive in absolute terms over the year to 31 December 2019. However, the COVID-19 situation, which at the time of these account being prepared is on-going will have a significant impact investment values.

- Equities: Overall, global equities performed strongly over the year to 31 December 2019, generating 26.9% in local currency terms. All geographic regions experienced double-digit returns, although a significant differential remained between the best (North America: 31.2%) and worst (Developed Asia ex. Japan: 18.3%) performing regions (in local currency terms).
- Bonds: Over the year to 31 December 2019, UK gilt yields fell across all maturities. The net impact was a strong positive return (6.9%) for UK fixed interest gilts (all stocks). Inflation expectations decreased across all maturities, meaning that UK index-linked gilts (all stocks) delivered a slightly lower return (6.4%) over the year. UK corporate bond spreads (all stocks) tightened by around 0.5% over the year.
- **Property:** The CBRE property fund returned 0.4%, 1.1% behind its benchmark over the year to the end of 2019. The MSCI UK All Property Index rose 2.2% over the 12 months to 31 December 2019.
- Alternatives: The CPF has investments in DGF's with both Barings and Baillie Gifford, who are permitted to invest in a range of asset classes, including alternative investments. The funds returned 12.0% and 11.9% over the year respectively against respective benchmark returns of 4.8% and 4.3%. It should be noted that this is a long-term target and should be considered over a suitable timeframe.

Under Section 222 of the Pensions Act 2004, every scheme is subject to the Statutory Funding Objective, which is to have sufficient and appropriate assets to cover its technical provisions. The technical provisions represent the present value of the benefits members are entitled to, based on pensionable service at the valuation date or date of leaving if earlier. This is assessed using the assumptions agreed between the Trustee and the Employer and set out in the Statement of Funding Principles dated 11 December 2019, which is available to the Scheme members on request.

The most recent full actuarial valuation of the Scheme was carried out as at 1 January 2019. Since that date an actuarial update has been carried out as at 1 January 2020.

	1 January 2020	1 January 2019
The value of the technical provisions was	£103.5m	£100.0m
The value of the assets was	£93.5m	£84.6m

The method and significant actuarial assumptions used to determine the technical provisions are as follows:

Method

The actuarial method to be used in the calculation of the technical provisions is the projected unit method.

Significant actuarial assumptions

		Value as at			
Assumption		1 January 2020	1 January 2019		
Discount rate	Derived from prudent assumptions of the returns on the underlying assets based on a long-term asset allocation of 37% equities, 35% Diversified Growth Funds, 8% property and 20% Diversified Credit Funds.	4.5% pa	5.0% pa		
Retail Prices Index (RPI) inflation	Derived by considering the future level of inflation implied by the UK gilt yield curves produced daily by the Bank of England at a duration of 15 years.	3.4% pa	3.6% pa		
Pension increases in payment	The assumed pension increase rate for benefits linked to RPI inflation, but subject to an annual minimum, is set consistently with the relevant inflation assumption and calculated by reference to a probability distribution derived from historic inflation.				
Mortality	The S3PMA/S3PFA tables with future a long term rate of improvement of 2.0		CMI 2017 model with		
Partner/Spouse	85% of males and 75% of females are a death, with husbands three years older		tirement or earlier		
Cash commutation allowance	Members are assumed to commute per based on a commutation factor of 17:1 females.				



Actuarial Certificate for the purposes of Section 227(5) of The Pensions Act 2004

Name of scheme: Cambridge University Press Senior Staff Pension Scheme

Adequacy of rates of contributions

 I certify that, in my opinion, the rates of contributions shown in this Schedule of Contributions are such that the statutory funding objective could have been expected on 1 January 2019 to be met by the end of the period specified in the Recovery Plan.

Adherence to statement of funding principles

I hereby certify that, in my opinion, this Schedule of Contributions is consistent with the Statement of Funding Principles dated 11 December 2019.

The certification of the adequacy of the rates of contributions for the purpose of securing that the statutory funding objective can be expected to be met is not a certification of their adequacy for the purpose of securing the Scheme's liabilities by the purchase of annuities, if the Scheme were to be wound up.

Signature:		Date: 11 Secender 2019		
Name:	Keith Williams	Qualification:	Fellow of the Institute and Faculty of Actuaries	
Address:	First Actuarial LLP Network House Basing View Basingstoke Hampshire RG21 4HG			



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Schedule of Contributions

Cambridge University Press Senior Staff Pension Scheme (the Scheme)

Status

This Schedule of Contributions has been prepared by the Trustee, after obtaining the advice of Keith Williams, the Actuary to the Scheme.

This document replaces the schedule signed 30 November 2016 and comes into force on the date the Scheme Actuary certifies this Schedule of Contributions.

Contributions covering the period from 1 January 2019 to 31 December 2019

The following information is stated for information only and supports the Scheme Actuary's certification of this Schedule. It excludes AVCs. This section does not form part of the Schedule of Contributions.

By active members:

6% of Salary

By the Employer:

In respect of future accrual of benefits and the provision of death in service

lump sum benefits:

71.2% of Salary for members with less than 20 years' accrued pensionable service.

No contributions are payable in respect of members with at least 20 years' accrued pensionable service.

In respect of the funding shortfall:

£191,667 per month from 1 January 2019 to

31 December 2019.

Contributions covering the period from 1 January 2020 to 31 December 2024

By active members:

6% of Salary

To be deducted from salaries by the Employer and paid to the Scheme on or before the 19th of the calendar month following deduction.

Additional Voluntary Contributions may be paid in addition to the above.

By the Employer:

In respect of future accrual of benefits and the provision of death-in-service lump sum benefits the Employer will pay:

- For members with less than 20 years accrued pensionable service: 79.4% of Salary
- · For members with at least 20 years accrued pensionable service: 0% of Salary

To be paid to the Scheme on or before the 19th of the calendar month following that to which the payment relates.

Schedule of Contributions

Cambridge University Press Senior Staff Pension Scheme (the Scheme)

In respect of the shortfall in funding in accordance with the Recovery Plan dated 11 December 2019 the Employer will pay;

 £2,300,000 per annum payable in equal monthly instalments from 1 January 2020 until 30 April 2024.

In addition to the contributions above, the Employer will also pay:

 £2,300,000 per annum payable in equal monthly instalments from 1 May 2024 to 31 December 2024.

These additional discretionary contributions, which do not form part of the Recovery Plan dated 11 December 2019, will be reviewed as part of the next triennial valuation.

These contributions are payable to the Scheme during the calendar month to which the payment relates.

Expenses

The Employer will meet all running expenses of the Scheme including the Pension Protection Fund levy. The Employer will pay the full amount of the levy following the receipt of the levy invoice by the Trustee.

Additional contributions

The Employer may pay contributions in excess of those listed after notifying the Trustee.

Salary

Basic salary (or full-time equivalent) as at 1 January 2007, pro-rated for part-time hours worked.

Schedule of Contributions

Cambridge University Press Senior Staff Pension Scheme (the Scheme)

This Schedule of Contributions has been agreed by the Trustee:

Date:

11/149

	behalf of the Trustee of the Cambridge University Press Senior Staff Pension
Scheme:	Sman KCBayres
Name:	0 0
	SHC BAYNES
Position: T	rustee Director
Date:	111219
This Schedu	lle of Contributions has been agreed by the Employer:
Signed on b	behalf of the Chanceller, Masters and Scholars of the University of Cambridge:
	(-0.9.5)
Name:	
1	horas Cumpun.

Independent Auditor's Report to the Trustee of the Cambridge University Press Senior Staff Pension Scheme

Opinion

We have audited the financial statements of Cambridge University Press Senior Staff Pension Scheme ("the Scheme") for the year ended 31 December 2019 which comprise the Fund Account, the Statement of Net Assets and the related notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- show a true and fair view of the financial transactions of the Scheme during the year ended 31 December 2019, and of the amount and disposition at that date of its assets and liabilities, other than liabilities to pay pensions and benefits after the end of the year;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and contain the information specified in Regulation 3A of the Occupational Pension Schemes (Requirement to obtain Audited Accounts and a Statement from the Auditor) Regulations 1996, made under the Pensions Act 1995

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Scheme in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Trustee's use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Trustee has not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Scheme's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The Trustee is responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Responsibilities of Trustee

As explained more fully in the statement of Trustee's responsibilities set out on page 3, the Trustee is responsible for the preparation of the financial statements, for being satisfied that they give a true and fair view, and for such internal control as the Trustee determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustee is responsible for assessing the Scheme's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustee either intends to wind up the Scheme or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the Scheme's Trustee, as a body, in accordance with Regulation 3 of the Occupational Pension Schemes (Requirement to obtain Audited Accounts and a Statement from the Auditor) Regulations 1996, made under the Pensions Act 1995. Our audit work has been undertaken so that we might state to the Scheme's Trustee those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Scheme's Trustee as a body, for our audit work, for this report, or for the opinions we have formed.

Crowe U.K. LLP Statutory Auditor

Crone U.K.L.R

London

Date: 16 June 2020

Independent auditor's statement about contributions to the Trustee of the Cambridge University Press Senior Staff Pension Scheme

We have examined the summary of contributions payable to the Cambridge University Press Senior Staff Pension Scheme ("the Scheme"), for the Scheme year ended 31 December 2019 which is set out on page 21.

In our opinion contributions for the Scheme year ended 31 December 2019

as reported in the summary of contributions and payable under the schedule of contributions have in all material respects been paid at least in accordance with the schedule of contributions certified by the Scheme actuary on 11 December 2019.

Basis of opinion

Our objective is to obtain sufficient evidence to give reasonable assurance that contributions reported in the attached summary of contributions have in all material respects been paid at least in accordance with the schedule of contributions. This includes an examination, on a test basis, of evidence relevant to the amounts of contributions payable to the Scheme and the timing of those payments under the schedule of contributions.

Responsibilities of Trustee

As explained more fully in the Statement of Trustee's Responsibilities, the Scheme's Trustee is responsible for ensuring that there is prepared, maintained and from time to time revised a schedule of contributions which sets out the rates and due dates of certain contributions payable towards the Scheme by or on behalf of the employer and the active members of the Scheme. The Trustee is also responsible for keeping records in respect of contributions received in respect of active members of the Scheme and for monitoring whether contributions are made to the Scheme by the employer in accordance with the schedule of contributions.

Auditor's responsibilities for the statement about contributions

It is our responsibility to provide a Statement about Contributions paid under the schedule of contributions and to report our opinion to you.

Use of our statement

This statement is made solely to the Scheme's Trustee, as a body, in accordance with The Occupational Pension Schemes (Requirement to obtain Audited Accounts and a Statement from the Auditor) Regulations 1996 made under the Pensions Act 1995. Our work has been undertaken so that we might state to the Scheme's Trustee those matters we are required to state to them in an auditor's statement about contributions and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Scheme's Trustee as a body, for our work, for this statement, or for the opinion we have formed.

Crowe U.K. LLP Statutory Auditor London

Crowe (1. K 1. R)

Date: 16 June 2020

Summary of contributions payable during the Scheme year ended 31 December 2019

The Trustee is responsible under pensions legislation for ensuring that there is prepared, maintained and from time to time revised a schedule of contributions showing the rates of contributions payable towards the Scheme by or on behalf of the employer and the active members of the scheme and the dates on or before which such contributions are to be paid. The Trustee is also responsible for keeping records in respect of contributions received in respect of any active member of the Scheme and for monitoring whether contributions are made to the Scheme by the employer in accordance with the schedule of contributions. Where breaches of the schedule occur, the Trustee is required by the Pensions Acts 1995 and 2004 to consider making reports to The Pensions Regulator and the members.

This summary of contributions has been prepared by, and is the responsibility of, the Trustee. It sets out the employer and member contributions payable to the Scheme under the Schedule of Contributions certified by the actuary on 11 December 2019 in respect of the Scheme year ended 31 December 2019. The Scheme auditor reports on contributions payable under the schedule in the auditor's Statement about Contributions.

During the year ended 31 December 2019, the contributions payable to the Scheme by the employer were as follows:

Contributions payable under the schedule of contributions	2019
	£
Contributions from employer:	
Normal contributions	100,008
Deficit funding contributions	2,300,000
Contributions from members: Normal contributions	<u>8,428</u>
Total contributions payable under the schedule	£2,408,436

Other contributions payable

Members' additional voluntary contributions

Press paid member additional voluntary contributions

Total contributions payable to the Scheme per the financial statements £2,408,436

Approved by the Trustee and signed on their behalf by:

Somman KCBaynes

SIMON BAYNES Chairman of the Trustee

Date: 10 June 2020

Financial Statements

Scheme account for the year ended 31 December 2019

	Notes	2019 £	2018 £
		~	~
Contributions and benefits			
Employer contributions receivable	3	2,400,008	2,420,894
Employee contributions receivable	3	8,428	35,687
Insured benefit claim		29,772	28,353
Benefits payable	4	5,928,298	5,513,548
Transfer out of benefits	5	64,506	327,173
Life assurance premiums		5,372	8,173
Net (outflow) from dealings with members		(3,559,968)	(3,363,960)
Returns on investments			
Change in market value of investments	9	11,482,630	(5,723,462)
Investment income	8	999,667	488,069
Net returns on investments		12,482,297	(5,235,393)
Net movement in the Scheme during the year		8,922,329	(8,599,353)
Net assets of the Scheme at 1 January		£85,083,210	93,682,563
Net assets of the Scheme at 31 December		£94,005,539	£85,083,210

Financial Statements (cont.)

Net asset statement for the year ended 31 December 2019

	Notes	2019	2018
		£	£
Investments – PIV	9	92,764,385	83,987,293
Investments - AVC funds	9	467,362	496,330
Current assets	6	901,691	750,114
Current liabilities	7	(127,899)	(123,527)
Total net assets at 31 December		£94,005,539	£85,083,210

The financial statements summarise the transactions of the Scheme and deal with the net assets at the disposal of the Trustee. They do not take account of obligations to pay pensions and benefits which fall due after the end of the scheme year. The actuarial position of the Scheme, which does take account of such obligations, is dealt with in the report on Actuarial Liabilities on page 12 of this Annual Report and these financial statements should be read in conjunction with them.

The notes on pages 25 to 33 form part of these financial statements.

Somman WiBayres

The financial statements on pages 23 to 33 were approved by the Trustee Directors and signed on their behalf by:

SIMON BAYNES

Chairman of the Trustee

Date: 10 June 2020

1. Basis of presentation

The financial statements have been prepared on a going concern basis and in accordance with the Occupational Pension Schemes (Requirement to obtain Audited Accounts and a Statement from the Auditor) Regulations 1996, Financial Reporting Standard 102 - the Financial Reporting Standard applicable in the UK and Republic of Ireland, and the guidance set out in the Statement of Recommended Practice (Revised 2018). The Trustee has adopted the new SORP which is applicable for periods beginning on or after 1 January 2019 in these financial statements.

2. Accounting policies

Valuation of investments

Pooled investment vehicles are stated at bid price for funds with bid/offer spreads, or single price where there are no bid/offer spreads, as provided by the investment manager.

AVC funds are valued at the unit prices quoted by Prudential Pensions Ltd.

Investment income

Investment income arising from the underlying investments of the pooled investment vehicles is rolled up and reinvested within the pooled investment vehicles. This is reflected in the unit price and reported within 'Change in Market Value'.

Interest is accrued on a daily basis.

Contributions

Employee normal contributions are accounted for when deducted from pay. Employer normal contributions which are expressed as a rate of salary are accounted for on the same basis as employees' contributions, otherwise they are accounted for in the period they are due under the Schedule of Contributions.

Employer deficit funding contributions are accounted for on the due dates on which they are payable in accordance with the Schedule of Contributions and Recovery Plan under which they are being paid.

Payments to members

Benefits are accounted for in the period in which they fall due for payment. Where there is a choice, benefits are accounted for in the period in which the member notifies the Trustee of his decision on the type or amount of benefit to be taken or, if there is no member choice, they are accounted for on the date of retirement or leaving.

Individual transfers in or out are accounted for when paid or received which is normally when member liability is accepted or discharged.

Expenses

Expenses are accounted for on an accruals basis. The employer bears all the costs of administration, other than investment management expenses.

Additional Voluntary Contributions ('AVCs')

AVCs paid by members do not secure additional pensionable service under the Scheme. Contributions received are invested with an insurance company in the name of the individual contributor. All additional voluntary contributions are recognised as forming part of the overall assets which are under the supervision of the Trustee and accordingly they are included within the net assets of the Scheme. Contributions received from members and monies payable by the Trustee in respect of benefits arising under AVC arrangements are similarly included within the fund account.

Identification of the financial statements

The Scheme is established as a trust under English Law. The address for enquiries to the Scheme is included in the Trustee's Report under the heading Further Information on page 11.

3. Contributions receivable

	2019 £	2018 £
Members' contributions:		
Normal	8,428	10,188
AVCs	-	25,000
AVC's (Press)	-	499
	8,428	35,687
Employers' contributions:		
Normal (including death in service benefits)	100,008	120,894
Deficit funding contribution	2,300,000	2,300,000
	2,400,008	2,420,894
Total contributions receivable	£2,408,436	£2,456,581

Under the Schedule of Contributions certified on 30 November 2016, from 1 January 2017 to 31 December 2019, deficit funding contributions receivable will amount to £2,300,000 per annum in equal monthly instalments. From 1 January 2020 onwards, these contributions will increase to £3,950,000 per annum and will increase by 2.9% on each subsequent 1 January until 31 July 2022.

4. Benefits payable

	2019 £	2018 £
Pensions payable	5,421,349	5,291,920
Lump sums payable on retirement	506,949	176,187
AVC funds disinvested - retirement benefits	-	45,441
Total benefits payable	£5,928,298	£5,513,548
5. Payments to and on account of leavers		
	2019 £	2018 £
CETV of main scheme benefits	64,506	327,173
Total payments to and on account of leavers	64,506	327,173

6. Current assets

	2019 £	2018 £
Cash and bank deposits Other debtors	901,408 283	749,831 283
Total current assets	£901,691	£750,114
7. Current liabilities		
	2019 £	2018 £
HMRC – PAYE	127,899	123,527
Other creditors	-	-
Total current liabilities	£127,899	£123,527
8. Investment Income		
	2019 £	2018 £
Income from pooled investment vehicles	999,667	488,069
9. Investments		
	2019 £	2018 £
SSPS Investment Fund	92,765,385	83,987,293
AVC fund	467,362	469,330
Total	£93,231,747	£84,456,622

Movements in investments during the year, and during the previous year, were as follows:

	Pensions		
	Investment	AVC	Total
	Fund	Fund	
	${f f}$	£	£
Market value at 1 January 2018	92,518,903	510,872	93,029,775
Amounts invested during the year	17,778,944	25,500	17,804,442
Amounts withdrawn during the year	(20,608,693)	(45,441)	(20,654,134)
Change in market value	(5,701,861)	(21,601)	(5,723,462)
Market value at 31 December 2018	£83,987,293	£469,330	£84,456,623
Market value at 1 January 2019	83,987,293	469,330	84,456,623
Amounts invested during the year	-	-	-
Amounts withdrawn during the year	(2,643,000)	(64,506)	(2,707,506)
Change in market value	11,420,092	62,538	11,482,630
Market value at 31 December 2019	£92,764,385	£467,362	£93,231,747

9.1 Pooled investment vehicles:

The Scheme's holding of pooled investment vehicles are analysed below:

	2019£	2019%	2018£	2018%
Return seeking portfolio				
UK equity fund	11,049,112	11.88%	9,637,692	11.48%
Overseas equity funds	24,305,262	26.21%	21,052,765	25.07%
Diversified growth funds	33,323,355	35.94%	29,748,304	35.42%
Property fund	6,127,595	6.61%	6,425,448	7.65%
Defensive portfolio				
Bonds	-	-	-	-
Multi-Asset Credit Funds	17,959,061	19.36%	17,123,084	20.38%
	92,764,385	100.00%	83,987,293	100.00%

9.2 Transaction costs

Indirect transaction costs are borne by the scheme in relation to transactions in pooled investment vehicles. Such costs are taken into account in calculating the bid/offer spread of these investments and are not separately reported. There are no direct transaction costs borne by the scheme.

9.3 Investment fair value hierarchy

Financial instruments held at fair value in the financial statements must be analysed according to the appropriate level in the following fair value hierarchy. A fair value measurement is categorised in its entirety on the basis of the lowest level input that is significant to the fair value measurement in its entirety.

Level 1: The unadjusted quoted price in an active market for identical assets or liabilities that the entity can access at the measurement date.

Level 2: Inputs other than quoted prices included within Level 1 that are observable (i.e. developed using market data) for the asset or liability, either directly or indirectly.

Level 3: Inputs are unobservable (i.e. for which market data is unavailable) for the asset or liability. The Scheme's investments have been analysed using the above hierarchy categories as follows:

As at 31 December 2019	Level 1	Level 2	Level 3	Total
	£	£	£	£
Pooled investment vehicles	-	86,636,790	6,127,595	92,764,385
AVC investments	-	467,362	-	467,362
Total	-	£87,104,152	£6,127,595	£93,231,747
As at 31 December 2018	Level 1	Level 2	Level 3	Total
	£	£	£	£
Pooled investment vehicles	-	68,849,753	15,137,540	83,987,293
AVC investments	-	458,965	10,364	469,329
Total		£69,308,718	£15,147,904	£84,456,622

9.4 Investment risk disclosures

FRS102 requires the disclosure of information in relation to certain investment risks as follows:

- Credit risk the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation.
- Market risk comprises the following three types of risk:
 - 1. Interest rate risk: The risk that the fair value or future cashflows of a financial asset will fluctuate because of changes in market interest rates
 - 2. Currency risk: The risk that the fair value or future cashflows of a financial asset will fluctuate because of changes in foreign exchange rates
 - 3. Other price risk: The risk that the fair value or future cashflows of a financial asset will fluctuate because of changes in market prices (other than those due to interest rates and currency).

The Joint Trustee boards determine the investment strategy after taking advice from a professional investment adviser, which is described in "Investment objectives and strategy" on page 6. The Scheme has exposure to these risks because of the investments it makes in following the investment strategy set out above. The Joint Trustee boards manage investment risks, including credit risk and market risk, within agreed risk limits which are set taking into account the Scheme's strategic investment objectives. These investment objectives and risk limits are implemented through the investment management agreement in place with the Scheme's investment managers and monitored by the Joint Trustee boards by regular reviews of the investment portfolio.

Further information on the Joint Trustee board's approach to risk management, credit and market risk is set out below. This does not include any AVC investments as these are not considered significant in relation to the overall investments of the Scheme.

Credit risk

The Scheme has indirect exposure to credit risk from the underlying investments held by the Diversified Growth Funds and Multi-Asset Credit Funds. In particular the Multi Asset Credit fund managers are credit specialists with the flexibility to invest in a wide variety of asset classes, such as investment grade and high yield corporate bonds, loans, structured credit and derivatives. Although these type of credit holdings are of lower credit quality relative to say government bonds, the higher risk is expected to be awarded with higher returns over the longer term. Diversification and active management by the fund managers mitigate some of this additional credit risk and is expected to be a source of outperformance.

The pooled investment arrangements used by the Scheme comprise insurance contracts and pooled investment vehicles. Direct credit risk arising from pooled investment vehicles is mitigated by the underlying assets of the pooled arrangements being ring-fenced from the pooled manager, the regulatory environments in which the pooled managers operate and the ongoing due diligence of the pooled manager. Due to the nature of the investments, units in the pooled investment vehicles are unrated. The pooled investment vehicles held by the Scheme consist of £35,316,624 (2018: £30,690,458) unit linked insurance contracts and £57,410,011 (2018: £53,296,836) open ended investment funds.

The Joint Trustee boards monitor the performance of the Scheme's investment managers on a regular basis in addition to having meetings with the managers from time to time as necessary. The Joint Trustee boards have a written agreement with the investment managers, which contains a number of restrictions on how they may operate.

Market risk: Interest rates

The Scheme is subject to interest rate risk because some of the Scheme's investments are held in bonds, through pooled vehicles, and cash. During the year the Joint Trustee boards took the decision to replace the 20% allocation to UK government bonds with equally weighted allocations to two Multi Asset Credit funds, which are also exposed to interest rate risk but not to the same extent as the UK government bonds were. The Diversified Growth Funds are also exposed to interest rate risk from any bonds and cash held.

The Joint Trustee boards have set a benchmark for total exposure of 55% to the Multi Asset Credit and Diversified Growth funds. As at 31 December 2019, this allocation amounted to £51,282,416 (2018: £46,871,388) and made up 55.3% of invested assets (2018: 55.8%) although not all of this allocation will have interest rate risk. The fund managers also have the ability to reduce and mitigate this risk by managing the duration of the holdings and through the use of derivatives.

The value of the holdings exposed to interest rates will rise if interest rates fall, this will help match the increase in actuarial liabilities arising from a fall in the discount rate. Similarly, if interest rates rise, the underlying holdings exposed to interest rate risk will fall in value, as will the actuarial liabilities because of an increase in the discount rate.

Market risk: Currency

The Scheme's investments are denominated in sterling and therefore the Fund is not directly exposed to currency risk. The Fund is indirectly exposed to currency risk due to holdings in overseas equities and other asset classes through pooled investment vehicles.

The Scheme's liabilities are denominated in sterling and some currency hedging is employed to manage the impact of exchange rate fluctuations on the Scheme investments. 40.3% (2018: 39.8%) of the overseas equity holdings as detailed in note 9.1 are hedged to sterling.

In addition, the Scheme is exposed to indirect currency risk as a result of the overseas investments held via the Diversified Growth Funds as detail in note 9.1 and the pooled investment funds' holdings in overseas assets may alter over time.

Market risk: Other price

Other price risk arises due to the market volatility of return-seeking assets. The Joint Trustee boards have not set a target for investment in government bonds or cash and so as at December 2019 all of the Scheme's assets were exposed to other price risk.

The Scheme manages this exposure by investing in pooled funds that invest in a diverse portfolio across various markets. As set out in the Scheme's Statement of Investment Principles (SIP), the investment managers are expected to manage a broadly diversified portfolio and to spread assets across a number of individual shares and securities. This is reflected in the underlying holdings of the pooled funds in which the Scheme invests which are governed by guidelines published by the investment manager.

In addition, the Scheme's asset allocation is detailed in the Appendix of the SIP document and is monitored on a regular basis by the Trustee.

10. Contingent liabilities and commitments

Other than the liability to pay future retirement benefits, there were no contingent liabilities or capital commitments as at 31 December 2019.

11. Related party transactions

Contributions received in respect of Trustee directors who are members of the scheme have been made in accordance with the Trust Deed and Rules.

12. Events occurring after the year end

At the time of approval of the financial statements, the COVID19 virus continues to develop and has had a significant negative impact on investment values post year end. The long-term impact on investment values is currently unknown and the Trustee will continue to monitor the situation.

13. Taxation

The Scheme is a registered pension schemed for tax purposes under the Finance Act 2004. The Scheme is therefore exempt from taxation except for certain withholding taxes relating to overseas investment income. Tax charges are accrued on the same basis as the investment income to which they relate.

